# 1 BUSINESS PLAN

INCOME GENERATING ACTIVITY – Food Processing (Seera&Badi making)

by

# Radhika -Self Help Group



| SHG/CIG Name | :: | Radhika             |
|--------------|----|---------------------|
| VFDS Name    | •• | Jeevan Jyoti Bakroa |
| Range        | •• | Ghumarwin           |
| Division     | •• | Bilaspur            |

# Prepared Under-



Project for Improvement of Himachal Pradesh Forest Ecosystems Management & Livelihoods (JICA Assisted)

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# 1. Description of SHG/CIG

| 1  | SHG/CIG Name                | :: | Radhika                    |
|----|-----------------------------|----|----------------------------|
| 2  | VFDS                        | :: | Jeevan Jyoti Bakroa        |
| 3  | Range                       | •• | Ghumarwin                  |
| 4  | Division                    | :: | Bilaspur                   |
| 5  | Village                     | •• | Bakroa                     |
| 6  | Block                       | :: | Ghumarwin                  |
| 7  | District                    | •• | Bilaspur                   |
| 8  | Total No. of Members in SHG | :: | 9 - females                |
| 9  | Date of formation           | :: | 18-09-2020                 |
| 10 | Bank a/c No.                | •• | 13510101681                |
| 11 | Bank Details                | :: | HP Coopreative bank Bhager |
| 12 | SHG/CIG Monthly Saving      | :: | 100/-                      |
| 13 | Total saving                | :: | 10,000                     |
| 14 | Total inter-loaning         | :: | Nil                        |
| 15 | Cash Credit Limit           | •• | Nil                        |
| 16 | Repayment Status            | •• | Nil                        |

#### 2.Beneficiaries Detail:

| Sr.No | Name              | Father/Husb<br>and Name | Age | Category | Income<br>Source | Address               |     |
|-------|-------------------|-------------------------|-----|----------|------------------|-----------------------|-----|
| 1     | Chanchla<br>Devi  | Manoj<br>Kumar          | 30  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 2     | Bandana<br>Kumari | Rajesh<br>Kumar         | 43  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 3     | Sarita            | Shashi                  | 23  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 4     | Manu Sharma       | Dinesh<br>Kumar         | 31  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 5     | Kanta Devi        | DeshRaj                 | 45  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 6     | Soma Devi         | Lalman<br>Chand         | 47  | S.C      | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 7     | Maya Devi         | Naresh<br>Kumar         | 26  | S.C      | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 8     | Ambika            | Sunil Kumar             | 37  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |
| 9     | Sushila Devi      | Prem Sagar              | 41  | Gen.     | Agriculture      | Vill.Bakroa<br>Bhager | P.O |

### 3.Geographical details of the Village

| 1 | Distance from the District HQ                            | :: | 15 km               |
|---|--|----|---------------------|
| 2 | Distance from Main Road                                  | :: | 50 mtr.             |
| 3 | Name of local market & distance                          | :: | Bhager 500 Km       |
| 4 | Name of main market & distance                           | :: | Ghumarwin, 7 Km     |
| 5 | Name of main cities & distance                           | :: | Bilaspur, 15 Km     |
| 6 | Name of main cities where product will be sold/ marketed | :: | Bilaspur, Ghumarwin |

#### 4.Executive Summary

Seera and Badi making income generation activity has been selected by Baba Kailu Self Help Group. This IGA will be carried out by all ladies of this SHG. Seera and badi making is a traditional domectic activity of all the members of this group and they are well conversant with the method of preparing these food article for there household use. Now the group want to make this activity as there livelihood by using the modern equipment and manufacturing these articles in a large scale for commercial purpose so that they can enhance their income. This business activity will be carried out whole year by the group members. The process of making seera takes around 12-15 days. Approximately 1 kg of seera will be manufactured by 2 Kg of wheat seeds. Production process includes process like cleaning, washing, soaking, grinding, drying etc. Initially group will manufacture

seera, but in future group will manufacture other products which follow same process. Product will be sold directly by group or indirectly through retailers and whole sellers of near market initially. Selling price of 1 Kg of seera will be around 150 per Kg.

Badi of Moong, Maah, Masar, Danthal etc. will be made by this group initially. This activity is being already done by some ladies of this group. This business activity will be carried out whole year by group members. The process of making badi takes around 3 to 5 days.

For preparation of 1kg badi, approximately 1.25- 1.50 Kg of daal and around 150-200 gram of masala (Kaali mirch, badi Elaichi, Ajwain, Jeera etc) are required. Production process includes process like cleaning, washing, soaking, grinding, mixing, drying etc. Initially group will manufacture badi but in future group will manufacture other products which follow same process. Product will be sold directly by group or indirectly through retailers and whole sellers of near market initially. Selling price of 1 Kg of badi will be around 250-260 per Kg.

### 5. Description of Product related to Income Generating Activity

| 1 | Name of the Product                   | :: | Seera, Mashbadi ,Moong<br>badi,Soya Badi,Sepu badi ,  |
|---|---------------------------------------|----|---|
| 2 | Method of product identification      | :: | The group along with JICA staff held many meetings to identify the livelihood activity and discussed on some issues like availability of raw material in the locality ,skill for preparation of product marketing status and then all shg agreed to adopt Seera and Badi making initially and later on more product of similar process will be added. |
| 3 | Consent of SHG/ CIG / cluster members | :: | All SHG members are agreed and passed resolution with all consent.  |

### 6. Description of Production Processes

- Group will makebadi of moong, maah, masardaal and danthal(arbipata) and Seera of wheat seeds. This business activity will be carried out whole year by group members.
- The process of making badi takes around 3 days and 12-15 days for Seera making.
- Based on assumption/experience -1 kg of badi will be manufactured by 1.25-1.50 Kg of daal and 150-200 gram of masala (Kaalimirch, badiElaichi, Ajwain, Jeeraetc). Seera is also assumed to be of 1 kg.

- Production process includes process like cleaning, washing, soaking, grinding, mixing, drying etc.
- Initially group will manufacture 220 kg badi and 100 kg of Seera per month and in future, group will manufacture as per demand and will also make other products which follow same production process.

## 7. Description of Production Planning

| 1 | Production Cycle (in days)         | :: | 3 days for Badi and 12-15 days for Seera                                   |
|---|------------------------------------|----|--|
| 2 | Manpower required per cycle (No.)  | :: | all ladies   |
| 3 | Source of raw materials            | :: | Local market/ Main market  |
| 4 | Source of other resources          | :: | Local market/ Main market  |
| 5 | Quantity required per cycle (Kg)   | :: | 30 kg daal and 4.5-5 Kg masala for Badi and 400 kg wheat seeds (initially) |
| 6 | Expected production per cycle (Kg) | :: | 200 kg Seera and 25 kg Badi  |

## Requirement of raw material and expected production

| Sr.no | Raw      | unit | Time    | Quantity | Amount | Total  | Expected |
|-------|----------|------|---------|----------|--------|--------|----------|
|       | material |      |         |          | per kg | amount | •        |
|       |          |      |         |          | (Rs)   |        | Monthly  |
|       |          |      |         |          |        |        | (Kg)     |
| 1     | Daal     | Kg   | Monthly | 300      | 120    | 36,000 |          |
| 2     | Masala   | Kg   | Monthly | 50       | 200    | 10,000 | 250      |
|       | Wheat    | Kg   | Monthly | 400      | 20     | 8,000  | 200      |
|       | seeds    |      |         |          |        |        |          |

## 8. Description of Marketing/Sale

| 1 | Potential market places                 | :: | Bilaspur, Ghumarwin , Bhager   |  |  |
|---|---|----|--|--|--|
| 2 | Distance from the unit                  | :: | 15 km, 7 km and 500 mtr .<br>respectively  |  |  |
| 3 | Demand of the product in market place/s | :: | Daily demand and high demand at the time of festive and marriage occasions.  |  |  |
| 4 | Process of identification of market     | :: | Group members, according to their production potential and demand in market, will select/list retailer/whole seller. Initially product will be sold in |  |  |

|   |                                   | near markets.   |
|---|-----------------------------------|---|
| 5 | Marketing Strategy of the product | SHG members will directly sell their product through village shops and from manufacturing place/shop. Also by retailer, wholesaler of near markets. Initially product will be sold in 1 Kg packaging. |
| 6 | Product branding                  | At CIG/SHG level product will<br>be marketed by branding<br>CIG/SHG. Later this IGA may<br>required branding at cluster<br>level  |
| 7 | Product "slogan"                  | "A product of SHG Radhika<br>Bakrowa"   |

### **9.SWOT Analysis**

## Strength-

- Activity is being already done by some SHG members
- Raw material easily available
- Manufacturing process is simple
- Proper packing and easy to transport
- Product shelf life is long

#### Weakness-

- Effect of temperature, humidity, moisture on manufacturing process/product.
- Highly labor intensive work.
- In winter and rainy season product manufacturing cycle will increase

## Opportunity-

- High demand in festive and marriage occasion
- Location of markets
- Daily/weekly consumption and consume by all buyers in all seasons

#### Threats/Risks-

- Effect of temperature, moisture at time of manufacturing and packaging particularly in winter and rainy season.
- Suddenly increase in price of raw material
- Competitive market

### 10. Description of Management among members

By mutual consent SHG group members will decide their role and responsibility to carry out the work. Work will be divided among members according to their mental and physical capabilities.

- Some group members will involve in Pre-Production process (i.e-procuring of raw material etc.)
- Some group members will involve in Production process.
- Some group members will involve in Packaging and Marketing.

# 11. Description of Economics:

| A.    | CAPITAL COST   |          |            |                    |
|-------|--|----------|------------|--------------------|
| Sr.No | Particulars  | Quantity | Unit Price | Total Amount (Rs.) |
| 1     | Wet Grinder Machine (2HP) with installation and Transportation up to site  | 2        | 20,000     | 40,000             |
| 2     | Dry Grinder / Mixture (Heavy duty) 1 kg capacity                           | 1        | 5,000      | 5000               |
| 3     | Water tub (40-50 ltr)  | 4        | 500        | 2000               |
| 4     | Drum for storage- water, daal<br>raw material etc-(80-100ltr) –<br>plastic | 3        | 1000       | 3000               |
| 5     | Plastic sheets (eg-40*60 inch)   | 3-4      | LS         | 1000               |
| 6     | Plastic Mugs   | 5        | LS         | 500                |
| 7     | Kitchen tools  |          | LS         | 2000               |
| 8     | Water strainer   |          | LS         | 1500               |
| 9     | Finished product storage almirah/racks                                     | 3-4      | LS         | 3000               |
| 10    | Digital Weighing Scale<br>Machine  | 2        | 1000       | 2000               |
| 11    | Poly Sealing Table Top Heat<br>Sealer Pouch Plastic Packaging<br>Machines  | 1        | 2000       | 2000               |
| 12    | Apron, cap, plastic hand gloves etc  | 5        | LS         | 1000               |
| 13    | Chairs, Table  |          | LS         | 3000               |
| 14    | Mixer  | 1        | 6000       | 6000               |
| 15    | Aata Chakki Machine  | 1        | 35000      | 35000              |
|       | Total Capital Cost (A) =   |          |            | 107000             |

| 11 .B | RECURRING COST  |                |                 |             |                         |
|-------|---|----------------|-----------------|-------------|-------------------------|
| Sr.no | Particulars   | Unit           | Quantity        | Price       | Total<br>Amount<br>(Rs) |
| 1     | Raw material (daal)   | Kg/month       | 300             | 120         | 36,000                  |
|       | Raw material (wheat seeds)                                  | Kg/month       | 400             | 20          | 8000                    |
| 2     | Raw material (masala)                                       | Kg/month       | 45              | 200         | 9,000                   |
| 3     | Rent  | Month          | 1               | 500         | 500                     |
| 4     | Labour (will be done by SHG members)                        | 5 hour         | 150             | 50          | 7500                    |
| 5     | Packaging material  | Month          | 1               | 1500        | 1500                    |
| 6     | Transportation  | Month          | 1               | 800         | 800                     |
| 7     | Other (stationary, electricity, water bill, machine repair) | Month          | 1               | 1000        | 1000                    |
|       | Recurring Cost  |                |                 |             |                         |
|       | ecurring Cost B =<br>ing cost- Labour cost) as w            | ork/labour wil | l be done by SF | IG members. | 64,300<br>56,800        |

| C.     | Cost of Production (Monthly)              |             |  |
|--------|---|-------------|--|
| Sr. No | Particulars                               | Amount (Rs) |  |
| 1      | Total Recurring Cost                      | 56,800      |  |
| 2      | 10% depreciation annually on capital cost | 7200        |  |
|        | Total                                     | 64000       |  |

| D.    | Selling Price calculation        | n (per c | ycle)    |  |   |
|-------|----------------------------------|----------|----------|--|---|
| Sr.No | Particulars                      | Unit     | Quantity | Amount (Rs)                              |   |
| 1     | Cost of Production               | Kg       | 1        | 50+190=<br>240                           | It will decrease<br>as the quantity<br>of<br>productionIncre<br>ase |
| 2     | Current market price             | Kg       | 1        | 150-180 for<br>Seera and<br>300 for Badi |   |
| 3     | Expected Selling Price<br>by SHG | Rs       | 1        | 180 for<br>Seera and<br>260 for Badi     |   |

# 12. Analysis of Income and Expenditure (Monthly):

| Sr.No | Particulars  | Amount (Rs)  |
|-------|--|--|
| 1     | 10% depreciation annually on capital cost                      | 7200   |
| 2     | Total Recurring Cost   | 56,800   |
| 3     | Total Production per month( Kg)                                | Seera 200 kg<br>Badi 250 kg  |
| 4     | Selling Price (per Kg)   | Seera 180 per kg<br>Badi 260 per kg  |
| 5     | Income generation (200*180) for<br>Seeraand (250*260) for Badi | Seera200kg@180per= 36000<br>Badi = 250kg@260= 65,000<br>Total =1,01,000  |
| 6     | Net profit (101000-56800)                                      | 44,200   |
| 7     | Distribution of net profit                                     | <ul> <li>Profit will be distributed equally among members monthly/yearly basis.</li> <li>Profit will be utilized to meet recurring cost.</li> <li>Profit will be used for further investment in IGA</li> </ul> |
|       |  |  |

## 13. Fund requirement:

| Sr.No | Particulars                                      | Total Amount (Rs) | Project<br>Contribution | SHG Contribution |
|-------|--|-------------------|-------------------------|------------------|
|       | Total capital cost                               | 72,000            | 54,000                  | 18000            |
| 1     | Revised Buisness Plan                            | 35000             | 26250                   | 8750             |
| 2     | Total Recurring Cost                             | 56,800            | 0                       | 56800            |
| 3     | Trainings/capacity building/ skill up- gradation | 40,000            | 40,000                  | 0                |
|       | Total  | 1,68,800          | 94,000                  | 74,800           |

## Note-

- Capital Cost 75% of capital cost to be covered under the Project
- **Recurring Cost** To be borne by the SHG/CIG.
- Trainings/capacity building/ skill up-gradation To be borne by the Project

### 14. Sources of fund:

| D                | 7507 ( '! ! ' ''   | D  |
|------------------|--|--|
| Project support; | <ul> <li>75% of capital cost will</li> </ul>   | Procurement of   |
|                  | given by the project   | machineries/equipment  |
|                  | <ul> <li>Upto Rs1 lakh will be<br/>parked in the SHG bank<br/>account (as Revolving<br/>Fund).</li> </ul>  | will be done by respective DMU/FCCU after following all codal formalities. |
|                  | <ul> <li>Trainings/capacity<br/>building/ skill up-gradation<br/>cost will be born by the<br/>project.</li> </ul>  |  |
|                  | • In case SHG take loan from bank the subsidy of 5% interest rate will be deposited directly to the Bank/Financial Institution by DMU and this facility will be only for three years. SHG have to pay the installments of the Principal amount on regular basis. |  |

| SHG          | 25% of capital cost to            |
|--------------|-----------------------------------|
| contribution | be borne by SHG                   |
|              | Recurring cost to be borne by SHG |

#### 15. Trainings/capacity building/skill up-gradation

Trainings/capacity building/skill up-gradation cost will be borne by project. Following are some trainings/capacity building/skill up-gradation proposed/needed:

- Cost effective procurement of raw material
- Quality control
- Packaging and Marketing
- Financial Management

#### 16. Computation of break-even Point

- = Capital Expenditure/selling price (per kg)-cost of production (per kg)
- =For Seera72,000/(180-50)= 554 kg
- =For Badi (72,000/(260-190)=1028 kg

In this process breakeven will be achieved after selling 554 Kg of Seera and 1028 kg Badi. Therefore, break even will be achieved in 4-5 months.

#### 17. Other sources of income:

Income from grinding Daal, wheat, maize etc of villagers/local people.

- 18. Bank Loan Repayment- If the loan is availed from bank it will be in the form of cash credit limit and for CCL there is not repayment schedule; however, the monthly saving and repayment receipt from members should be routed through CCL.
  - In CCL, the principal loan outstanding of the SHG must be fully paid to the banks once a year. The interest amount should be paid on a monthly basis.
  - In term loans, the repayment must be made as per the repayment schedule in the banks.
  - Project support The subsidy of 5% interest rate will be deposited directly to the Bank/Financial Institution by DMU and this facility will be only for three years. SHG/CIG have to pay the installments of the Principal amount on regular basis

#### 19 .Monitoring Method -

- Social Audit Committee of the VFDS will monitor the progress and performance of the IGA and suggest corrective action if need be to ensure operation of the unit as per projection.
- SHG should also review the progress and performance of the IGA
  of each member and suggest corrective action if need be to
  ensure operation of the unit as per projection.

Some key indicators for the monitoring are as:

- Size of the group
- Fund management
- Investment
- Income generation
- Production level
- Quality of product
- Quantity sold, Market reach

# Individual photo of each member:-











Kanta devi

Sarita Devi

Bandna

Manu Sharma

Maya







Chanchala devi







Ambika

# Group members photo



Bandra Kumani. हस्ताक्षर Clauchal. हस्ताक्षर प्रधान स्वयं सहायता समूह के President Begy-Radhika Self Help Group Bakroa, Distt Bilaspur (H.P.) सचिव स्वर सहायता समूह के President Secy.
Radhika Self Help Group
Bakroa, Distt Bilaspur (H.P.) हस्ताक्षर हस्ताक्षर प्रधान ग्रामीण वन विकास समिति के सचिव ग्रामोण वनं विकास समिति के जीवन ज्योति जापन ज्यात ग्राम वन विकास मिति वकरोआ सचिव तह. घुमारवी अला विलासपुर (हि.प्र.) जीवन ज्योति ग्राम वन विकास समिति बकरोआ तह. घुरगरवी जिला बिलासपुर (हि.प्र.) नापन ज्यात ग्राम वन विकास समिति चळ*ो*ा निया विकास सामात संकारण स हस्ताक्षर वतरपत्रिक्षेत्रविकारी घुमारवी के विता बिलासपूर (हिंठपूर्व) Divisional Management Unit-Divisional Managemen